



## **RCSD Annual Report -Overview**

Dr. Lesli C. Myers-Small Superintendent of Schools School Year 2021-22



## RCSD Strategic Plan



Engage
Provide high-quality
learning experiences



**Collaborate Build strong community** 



Lift Up
Ensure an inclusive, caring
and safe learning
environment



**Lead**Foster dynamic leadership



## Mission/Vision

Mission: Foster students' individual talents and abilities in a nurturing environment of equity.

Vision: Ensure all students have equitable access to a high-quality education and graduate each student as a productive member of society.



## **Guiding Principles**

- Every child deserves to engage with grade-level content every day.
- Our students must engage with high-quality, culturally responsive experiences where they are affirmed, seen, and valued.
- We have an obligation to provide an equitable experience to every student across the district that is not dependent on where they live or where they go to school.



## Chapter 56

Chapter 56 of the law of 2020 requires that the Rochester City School District shall provide annual reports to the Commissioner and Board of Regents on the academic, fiscal, and operational status of the school district."



## District Improvement Status

The Rochester City School District has made moderate progress in improving the overall operational, academic, and fiscal health of the district.



About our District



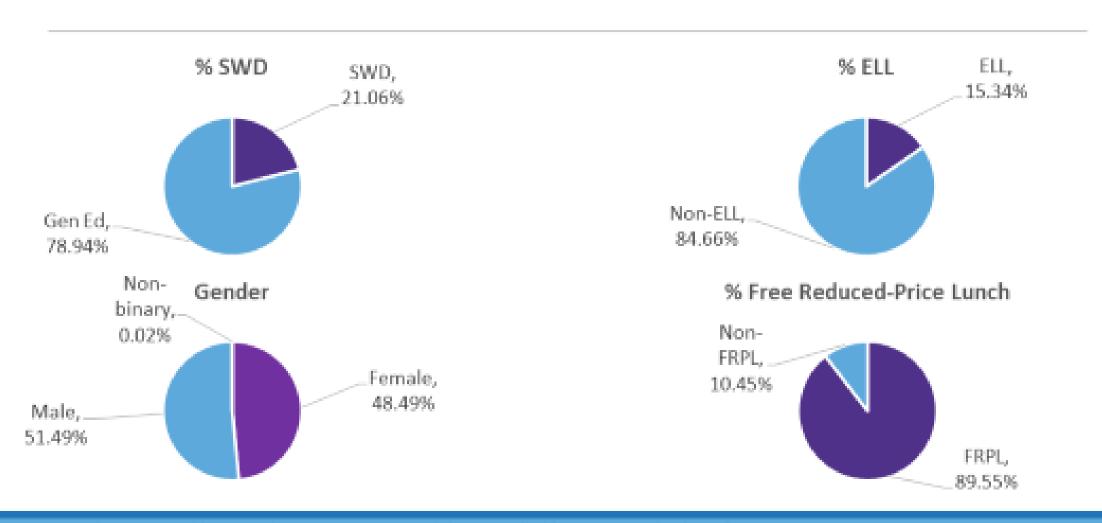
### Enrollment

As of July 1, the district has 23,045 students enrolled.

Date	Power School Enrollment	SIRS - 350 Monthly Student Enrollment Summary Report
7/16/2021	23,530	N/A
8/6/2021	23,588	N/A
9/3/2021	23,734	N/A
10/1/2021	24,070	25,361
11/5/2021	23,865	25,100
12/3/2021	23,703	24,933
1/7/2022	23,594	24,840
2/4/2022	23,585	24,650
3/4/2022	23,395	24,649
4/1/2022	23,269	24,442
5/6/2022	23,176	24,415
6/3/2022	23,114	24,268
7/1/2022	23,045	N/A

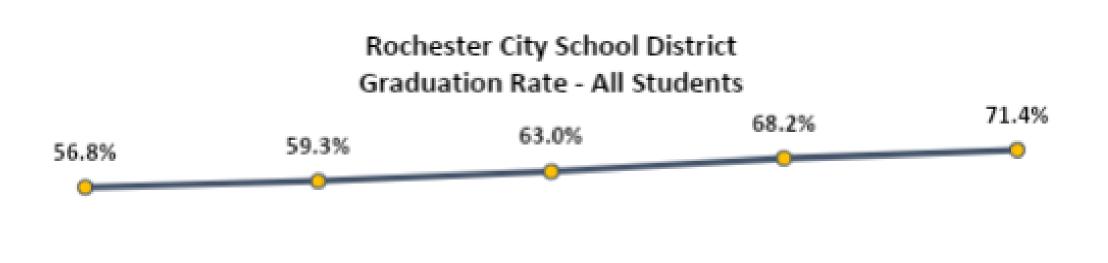


### RCSD Grades PreK-12 Enrollment (Total Enrollment = 23,045)





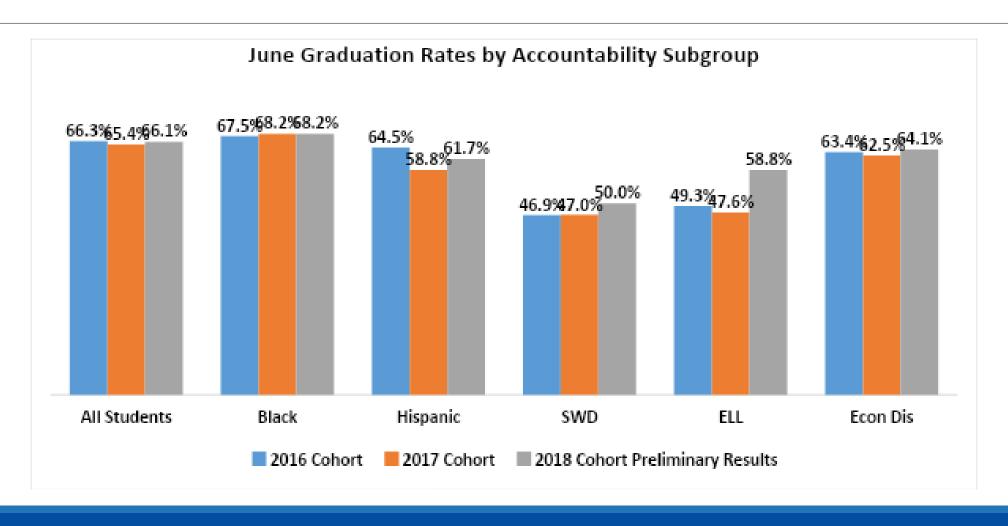
### Graduation-2017



2013 Cohort 2014 Cohort 2015 Cohort 2016 Cohort 2017 Cohort



## Graduation-2018





## District Financial Overview



## **Budget Information**

2021-22 Rochester City School District Financial Summary Unaudited Amounts as of August 10, 2022						
Revenue	795,167,789	104,897,020	25,001,467	22,658,465	947,724,741	
Expenditures	770,469,518	104,897,020	25,001,467	20,626,426	920,994,431	
Surplus/Deficit	24,698,271	_	_	2,032,039	26,730,310	
Fund Balance						
06/30/21 Balance	135,838,267	_	_	1,784,237	137,622,504	
Surplus/Deficit	24,698,271	_	_	2,032,039	26,730,310	
06/30/22 Balance	160,536,538	_	_	3,816,276	164,352,814	



## Reflections

Areas of Success, Growth and Next Steps



### Successes

Areas of progress that contributed to the overall improvement of the academic, fiscal and operational health of the organization.

- Updating of curricular materials including the development of a comprehensive assessment plan
- Establishment of systems and structures to improve district functions including robust grants department
- Improved contracting processes to include justifications and financial analysis



### Successes

Areas of progress that contributed to the overall improvement of the academic, fiscal and operational health of the organization.

- Increased professional development offerings for multiple layers of staff
- Provision of key district communications in multiple languages (Spanish, Somali, Nepali etc.)
- Improvement in technology offerings and services (increased access, hardware and software)



## Challenges

Issues that the district encountered over the course of the school year that represented significant barriers to increased progress.

- Data Integrity and Validation
- Adherence to timely submissions of reports and documents
- Increased safety concerns in/across buildings
- Staffing Shortages
  - Classroom Vacancies
  - Transportation (Monitors, Drivers etc.)
  - Safety and Security



# Contributing Factors

Specific focus areas that the district must respond to in order to address significant long-term stability of the organization.

- Declining Enrollment
- School Closures and Merger Discussions
- Grade Level Configurations
- Staff Right-Sizing
- Responding to potential structural deficit concerns



### Focus Area for School Year 22-23

- Initiate and replicate systems and structures that support the district's operational functions including standard operating procedures, program evaluation, and data integrity
- Support the improvement of high-quality instruction by focusing on teacher development, providing access to standards-aligned instructional resources, and increasing instances of grade-level instruction
- Improve finance processes to support ongoing efficiencies. Specifically, improve the budget process from development to adoption prioritizing timeliness, organization, and transparency



#### Focus Area for School Year 22-23

- Improve the fidelity of implementation of the Multi-Tiered Support Systems Practices Framework and Response to Intervention best practices
- Increase attention to social-emotional supports and partnerships
- Mobilize the human capital strategic plan to address recruitment, retention, and development efforts toward a more diverse workforce
- Restructure the Office of Parent Engagement to establish positive interactions between the district and families, including the development of a district welcome center



### For More Information

#### Website:

www.rcsdk12.org

#### **Address:**

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Rochester, NY 14614

